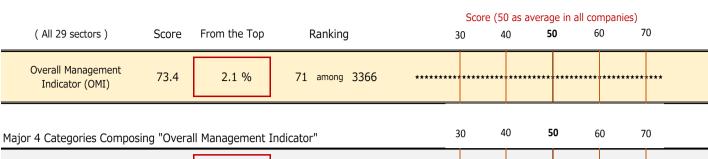
Based on the data as of May 2020

DEAR LIFE CO., LTD. (3245 TSE 1st. Section)

Overall Management Indicator

June. 12, 2020 Spring Capital Co., Ltd.



Major 4 Categories Compos	ing "Overa	ll Management Ir	ndicator"	30	40	50	60	70
Growth Potential	61.3	11.3 %	379 among 3366 **	*****	****	******	****	
Asset & Capital Profitability	66.2	6.6 %	221 among 3366 **	*****	****	******	******	+
Sales Profitability	67.1	6.4 %	214 among 3366 **	*****	****	******	******	**
Sound Dividend Payout Ratio	73.5	2.1 %	71 among 3366 **	*****	****	******	*******	****

(In the Sector)	Score	From the Top	Ranking
Overall Management Indicator	73.4	5.4 %	7 among 130
Growth Potential	61.3	23.1 %	30 among 130
Asset & Capital Profitability	66.2	10.8 %	14 among 130
Sales Profitability	67.1	13.8 %	18 among 130
Sound Dividend Payout Ratio	73.5	3.8 %	5 among 130

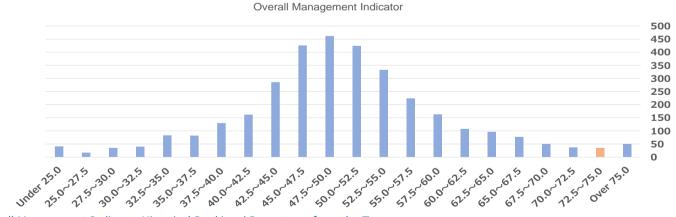
Growth Potential Sound Dividend Payout Ratio

Asset & Capital Sales Profitability Profitability

··· Within the Top 30%

Overall Management Indicator 3366 Companies in 29 Sectors Distribution Chart (Orange: the Company)

(right axis: no. of companies)



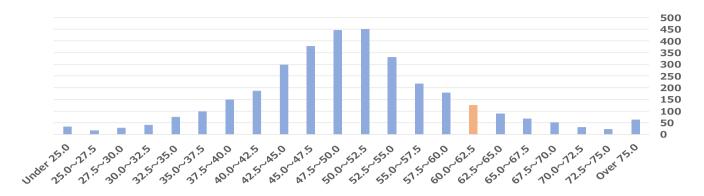
Overall Management Indicator Historical Ranking / Percentage from the Top

Accounting Period	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
Reference Date	May 2015	May 2016	May 2017	May 2018	May 2019	May 2020
No. of companies	3220	3238	3326	3372	3408	3366
Ranking	296	5	37	30	80	71
From the Top	9.2 %	0.2 %	1.1 %	0.9 %	2.3 %	2.1 %

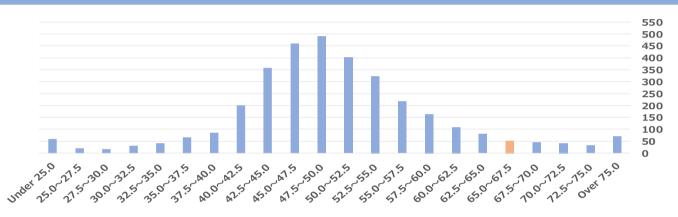


Spring Capital Co., Ltd.

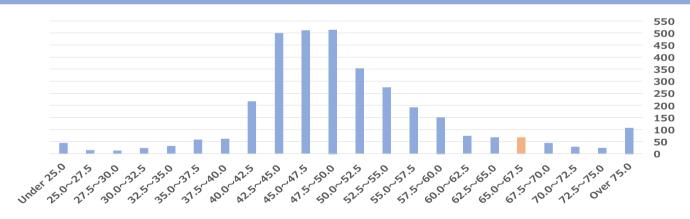
Growth Potential 3366 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



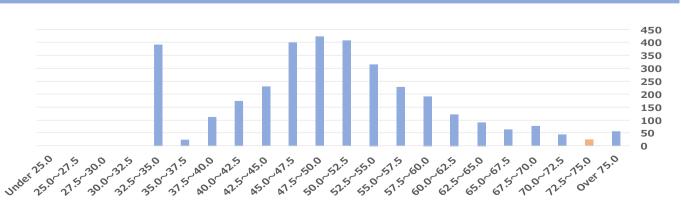
Asset & Capital Profitability 3366 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)



Sales Profitability 3366 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)

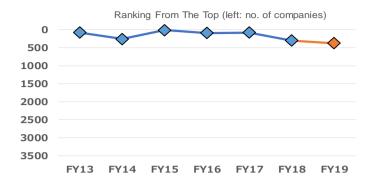


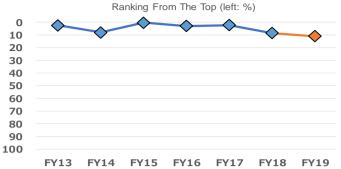
Sound Dividend Payout Ratio 3366 Companies in 29 Sectors Distribution Chart (Orange: the Company) (right: no. of companies)





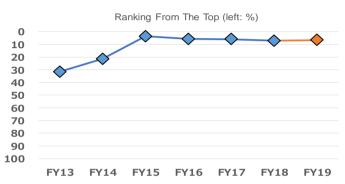
Growth Potential Historical Chart



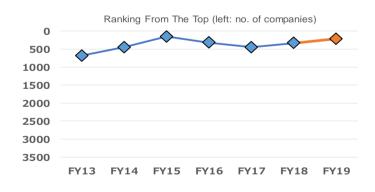


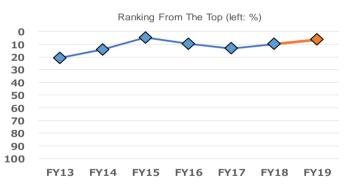
Assset & Capital Profitability Historical Chart





Sales Profitability Historical Chart





Sound Dividend Payout Ratio Historical Chart





Management Indicators Ranking Quintile Chart (All Categories)

	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
【 Overall Management Indicator】					*

[Major 4 Categories] · · · ☆	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
[Growth Potential]					☆
[Asset & Capital Profitability]					☆
[Sales Profitability]					☆
[Sound Dividend Payout Ratio]					☆

Growth Potential - Intermediate Categories ···• ■	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
< Minor Categories > · · · ◎					
(3 terms)					•
< Sales Growth Rate >					0
< Operating Profit Growth Rate >					0
< Recurring Profit Growth Rate >					0
< Net Profit Growth Rate >					0
(Previous Term)			•		
< Sales Growth Rate >		0			
< Operating Profit Growth Rate >				0	
< Recurring Profit Growth Rate >				0	
< Net Profit Growth Rate >			0		
(This Term)					•
< Sales Growth Rate >					0
< Operating Profit Growth Rate >				0	
< Recurring Profit Growth Rate >				0	
< Net Profit Growth Rate >				0	

Management Indicators Ranking Quintile Chart (All Categories) Continued

Asset & Capital Profitability - Intermediate Categories · · · ●	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
< Minor Categories > · · · ◎					
(ROA)					•
< ROA 3 Terms >					0
< ROA Previous Term >					0
< ROA This Term >					©
(ROE)					•
< ROE 3 Terms >					0
< ROE Previous Term >					0
< ROE This Term >					0
Sales Profitability -					
Intermediate Categories ··· ●	From the Top 80% ~ 100%	From the Top 60% ~ 80%	From the Top 40% ~ 60%	From the Top 20% ~ 40%	From the Top within 20%
< Minor Categories > · · · ◎	80% ~ 100%	0070 7 8070	4076 70 0076	2070 72 4070	WICHIII 2070
(Previous Term)					•
< Operating Profit ROS >					0
< Recurring Profit ROS >					0
< Net Profit ROS >					0
(This Term)					•
< Operating Profit ROS >					0
< Recurring Profit ROS >					0
< Net Profit ROS >					0
Sound Dividend Payout Ratio -					
Intermediate Categories ··· ●	From the Top	From the Top	From the Top	From the Top	From the Top within 20%
< Minor Categories > · · · □	80% ~ 100%	60% ~ 80%	40% ~ 60%	20% ~ 40%	WILHIN 20%
(3 terms)					•
< Dividend Payout Ratio >					0
< DOE >					0
(Previous Term)					•
< Dividend Payout Ratio >					0
< DOE >					0



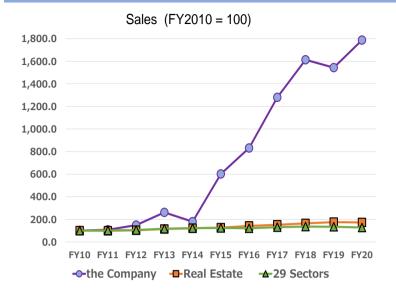
Management Indicators Ranking report Average of Management Indicator Scores by Sector

(Reference)

Scoring Average of Sector Management Indicators

	Number of companies	Overall Management Indicator	Ranking	Growth Potential	Ranking	Asset & Capital Profitability	Ranking	Sales Profitability	Ranking	Sound Dividend Payout Ratio	Ranking
Fishery, Agriculture & Forestry	11	48.0	16	50.6	8	48.1	17	47.9	20	47.2	24
Mining	6	46.4	22	45.0	23	47.7	20	52.3	3	46.2	27
Construction	162	51.3	4	51.2	6	51.9	4	49.7	15	50.5	10
Foods	123	48.4	13	48.5	14	48.4	15	47.9	19	50.6	8
Textiles and Apparels	54	44.4	27	45.9	20	43.6	27	45.9	27	48.6	17
Pulp and Paper	25	47.3	19	50.4	9	46.2	25	48.2	18	47.0	26
Chemicals	207	50.0	7	47.6	17	49.9	6	52.0	5	51.4	4
Pharmaceutical	61	48.2	15	52.3	5	43.4	28	50.8	11	48.0	21
Oil and Coal Products	11	45.2	24	41.7	28	46.3	23	46.9	23	52.5	1
Rubber Products	15	48.7	11	45.7	22	50.1	5	50.8	10	50.6	7
Glass and Ceramics Products	56	48.2	14	47.6	18	48.9	10	51.0	9	48.1	20
Iron and Steel	45	44.4	26	44.9	24	45.7	26	46.9	22	47.0	25
Nonferrous Metals	31	45.6	23	44.5	25	47.6	21	47.5	21	48.5	19
Metal Products	90	47.8	18	48.0	16	48.4	14	49.9	13	47.7	22
Machinery	218	49.0	9	45.8	21	49.4	7	51.4	7	51.6	3
Electric Appliances	230	49.1	8	48.4	15	48.7	11	50.1	12	50.6	9
Transportation Equipment	85	45.0	25	44.0	27	46.3	24	46.3	24	49.6	13
Precision Instruments	48	50.5	6	50.8	7	49.3	9	51.8	6	49.7	12
Other Products	106	48.7	10	48.6	12	47.5	22	48.4	17	51.9	2
Electric Power and Gas	24	50.6	5	53.2	4	48.5	13	51.1	8	48.6	16
Land Transportation	64	47.0	21	46.4	19	48.5	12	49.8	14	47.4	23
Marine Transportation	12	41.2	28	44.2	26	42.8	29	44.6	28	43.3	28
Air Transportation	5	40.5	29	40.6	29	47.9	19	42.5	29	42.4	29
Warehousing and Harbor Transportation	38	48.5	12	48.9	11	49.3	8	48.5	16	48.9	15
Information & Communication	433	54.2	2	55.6	1	53.3	3	53.2	2	49.4	14
Wholesale Trade	306	47.9	17	49.1	10	48.1	16	46.1	25	50.2	11
Retail Trade	331	47.0	20	48.5	13	48.0	18	45.9	26	48.6	18
Real Estate	130	55.2	1	54.1	2	54.5	1	55.4	1	51.3	6
Services	439	53.9	3	53.3	3	54.2	2	52.2	4	51.3	5
All Sectors	3366	50.0		50.0		50.0		50.0		50.0	

Growth Potential



Sales Change (yoy, %)

	the Company	Real Estate	29 Sectors
FY2011	7.5	-1.7	1.5
FY2012	38.5	5.5	3.4
FY2013	75.9	10.2	11.5
FY2014	-31.6	6.5	4.0
FY2015	236.4	3.7	1.6
FY2016	38.0	12.2	-2.1
FY2017	54.0	7.0	7.8
FY2018	26.0	8.7	4.0
FY2019	-4.3	6.8	-1.1
FY2020	15.8	-1.7	-5.2
FY2010-FY2020			
10 Term Average	33.4	5.6	2.5
FY2015-FY2020			
5 Term Average	24.3	6.5	0.6

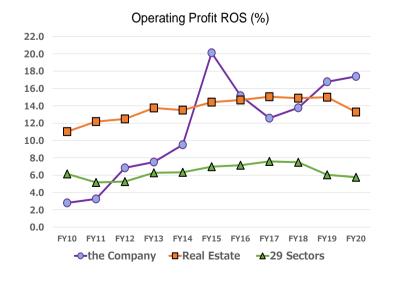
Recurring Profit (FY2010 = 100)



Recurring Profit Change (yoy, %)

	the Company	Real Estate	29 Sectors
FY2011	-78.3	11.1	-16.3
FY2012	1,110.0	12.5	10.9
FY2013	124.0	28.5	36.9
FY2014	-6.6	6.0	7.3
FY2015	505.1	13.4	7.4
FY2016	1.2	17.6	0.8
FY2017	28.9	10.8	15.1
FY2018	46.9	8.0	2.5
FY2019	16.3	6.5	-17.7
FY2020	17.3	-13.4	-5.4
FY2010-FY2020			
10 Term Average	56.3	9.6	3.1
FY2015-FY2020			
5 Term Average	21.2	5.4	-1.5

Sales Profitability

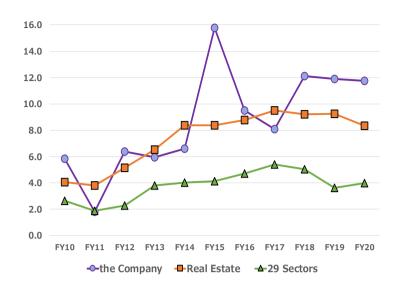


Operating Profit ROS (%)

	the Company	Real Estate	29 Sectors
FY2010	2.8	11.0	6.1
FY2011	3.3	12.2	5.2
FY2012	6.8	12.5	5.3
FY2013	7.5	13.8	6.3
FY2014	9.5	13.5	6.3
FY2015	20.1	14.4	7.0
FY2016	15.2	14.7	7.1
FY2017	12.6	15.0	7.6
FY2018	13.8	14.9	7.5
FY2019	16.8	15.0	6.0
FY2020	17.4	13.3	5.8
FY2010 - FY2020			
11 Term Average	11.4	13.7	6.4
FY2016-FY2020			
5 Term Average	15.1	14.6	6.8



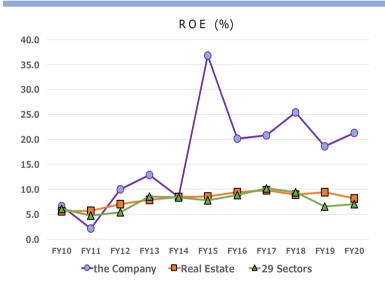
Net Profit ROS (%)



Net Profit ROS (%)

	the Company	Real Estate	29 Sectors
FY2010	5.8	4.1	2.6
FY2011	1.8	3.8	1.9
FY2012	6.4	5.1	2.3
FY2013	5.9	6.5	3.8
FY2014	6.6	8.4	4.0
FY2015	15.8	8.4	4.1
FY2016	9.5	8.8	4.7
FY2017	8.1	9.5	5.4
FY2018	12.1	9.2	5.0
FY2019	11.9	9.2	3.6
FY2020	11.7	8.3	4.0
FY2010-FY2020			
11 Term Average	8.7	7.4	3.8
FY2016-FY2020			
5 Term Average	10.7	9.0	4.5

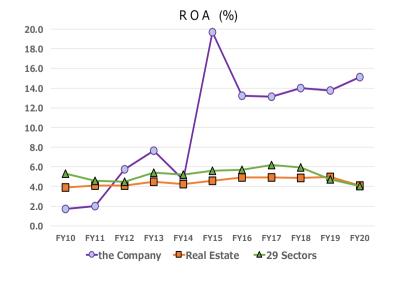
ROE



ROE (%)

	the Company	Real Estate	29 Sectors
FY2010	6.6	5.6	6.1
FY2011	2.1	5.7	4.7
FY2012	10.0	7.0	5.4
FY2013	12.9	7.9	8.5
FY2014	8.4	8.4	8.4
FY2015	36.8	8.6	7.8
FY2016	20.1	9.4	8.8
FY2017	20.8	9.8	10.2
FY2018	25.4	8.9	9.4
FY2019	18.6	9.4	6.5
FY2020	21.3	8.2	7.0
FY2010 - FY2020			
11 Term Average	16.6	8.1	7.5
FY2016-FY2020	04.0	0.4	0.4
5 Term Average	21.2	9.1	8.4

ROA



ROA (%)

	the Company	Real Estate	29 Sectors
FY2010	1.7	3.9	5.3
FY2011	2.0	4.1	4.6
FY2012	5.7	4.1	4.5
FY2013	7.6	4.5	5.4
FY2014	4.7	4.2	5.2
FY2015	19.7	4.6	5.6
FY2016	13.2	4.9	5.7
FY2017	13.1	4.9	6.2
FY2018	14.0	4.9	6.0
FY2019	13.8	5.0	4.7
FY2020	15.1	4.1	4.1
FY2010 - FY2020			
11 Term Average	10.1	4.5	5.2
FY2016-FY2020			
5 Term Average	13.8	4.7	5.3

Valuation and Market Data as of June 12, 2020

Closing Price	491.0	Year High	620.0	1/1	1/15/2020	
PER (estimated)	7.05	Year Low	324.0	4/6/2020		
PER (actual)	8.05	6-Month % Change	-13.6 %	(TOPIX)	-8.3 %	
PBR (actual)	1.56	12-Month % Change	16.4 %	(TOPIX)	1.1 %	
Dividend Yield (actual)	5.50 %	·		(TOPIX)	20.8 %	
EV/EBITDA	5.51					
PSR (forecast)	0.83					
PSR (actual)	0.96					
Profitability Indicators and All	Company Pankings	Paced on Pusiness Posulte Appaulaged by	the Company			

Profitability Indicators and All-Company Rankings Based on Business Results Announced by the Company (29 sectors excluding financials) (calculated by Spring)

Fiscal Year		2015	2016	2017	2018	2019	2020
Accounting Period		2015/09	2016/09	2017/09	2018/09	2019/09	2020/09
		Actual	Actual	Actual	Actual	Actual	Est.
No. of Companies		3443	3467	3512	3512	3418	3512
,							
Sales	Y mil	7,750	10,697	16,476	20,763	19,866	23,000
Ranking		2711	2488	2197	2063	1998	1883
Operating Profit	Y mil	1,559	1,622	2,071	2,859	3,333	4,000
Ranking		1636	1632	1528	1301	1104	938
Recurring Profit	Y mil	1,531	1,549	1,996	2,932	3,409	4,000
Ranking		1639	1676	1574	1313	1099	942
Net Profit	Y mil	1,222	1,018	1,329	2,518	2,363	2,700
Ranking		1440	1637	1544	1126	1014	926

^{*} Percentage from the Top is not calculated for this section to exclude company size effects.

Operating Profit ROS	%	20.1	15.2	12.6	13.8	16.8	17.4
All Companies	%	6.2	6.7	7.3	7.2	5.9	5.7
Ranking		151	315	505	414	262	223
Percentage from the Top	%	4.4	9.1	14.4	11.8	7.7	6.3
Recurring Profit ROS	%	19.8	14.5	12.1	14.1	17.2	17.4
All Companies	%	6.2	6.7	7.4	7.2	6.1	6.2
Ranking		167	351	579	398	257	250
Percentage from the Top	%	4.9	10.1	16.5	11.3	7.5	7.1
Net Profit ROS	%	15.8	9.5	8.1	12.1	11.9	11.7
All Companies	%	3.6	4.3	5.2	4.9	3.5	4.0
Ranking		128	410	660	277	264	194
Percentage from the Top	%	3.7	11.8	18.8	7.9	7.7	5.5



ROE / ROA / Dividend Payout Ratio / DOE / Ranking

ROE, ROA, Dividend Payout Ratio, and DOE Indicators and Rankings Based on Business Results Announced by the Company (29 sectors excluding financials) (calculated by Spring)

Fiscal Year Accounting Period		2015 2015/09 Actual	2016 2016/09 Actual	2017 2017/09 Actual	2018 2018/09 Actual	2019 2019/09 Actual	2020 2020/09 Est.
ROE	%	36.8	20.1	20.8	25.4	18.6	21.3
29 Sectors	%	7.8	8.8	10.2	9.4	6.5	7.0
Ranking		47	302	289	143	317	191
No. of Companies		3421	3438	3493	3507	3509	3505
Percentage from the Top	%	1.4	8.8	8.3	4.1	9.0	5.4

^{*} ROE is an important indicator, calculated as net profit / equity (* shareholders' equity), that measures the final profit secured using shareholders' equity.

As the average of term-end equity of 2 terms is used as the denominator, companies posting zero or negative equity during the relevant terms are excluded.

ROE for the latest quarter is calculated using estimated net profit for this term and shareholders' equity as of the end of the previous term and of the latest quarter.

ROA	%	19.7	13.2	13.1	14.0	13.8	15.1
29 Sectors	%	5.6	5.7	6.2	6.0	4.7	4.1
Ranking		129	396	425	342	375	257
No. of Companies		3427	3450	3540	3512	3522	3512
Percentage from the Top	%	3.8	11.5	12.0	9.7	10.6	7.3

^{*} ROA is calculated as Earnings before Interest and Taxes (operating profit + interest revenue + dividend income and interest on securities) / total assets. It is justifiable for a company to expand its business by financial leverage using debt, if the company's ROA exceeds the company's financing cost (e.g. cost of issuing 10-year corporate bonds = 2%).

Interest coverage ratio shown on P11 indicates the ratio of Earnings before Interest and Taxes to financial expenses (interest and discount expenses), with 10 times regarded as ideal.

If the interest coverage ratio holds a sufficient level with a high ROA and Profit Ratio of Sales, a company has no problem in financing aggressively.

As the average of term-end equity of 2 terms is used as the denominator, companies unable to be measured with the same standard are excluded.

ROA for the latest quarter is calculated using estimated operating profit for this term and total assets as of the end of the previous term and of the latest quarter.

Dividend Payout Ratio	%	37.1	35.4	43.3	44.5	44.6	
29 Sectors	%	33.8	30.1	27.4	32.4	46.8	
Ranking		624	747	366	436	539	
No. of Companies		3238	3438	3525	3579	3548	
Percentage from the Top	%	19.3	21.7	10.4	12.2	15.2	

^{*} Dividend Payout Ratio is calculated as total dividend / net profit. It should be noted that it may differ from the figure announced by the companies calculated from profit per share according to the accounting principle.

Data for total annual dividend exceeding net profit and dividend of unprofitable companies are excluded from the rankings.

DOE	%	13.6	7.1	9.0	11.3	8.3	
29 Sectors	%	2.7	2.8	2.9	3.0	3.1	
Ranking		13	120	62	43	104	
No. of Companies		3238	3438	3493	3507	3509	
Percentage from the Top	%	0.4	3.5	1.8	1.2	3.0	

^{*} DOE, calculated as ROE times the dividend payout ratio, can be called the "true dividend payout ratio", and is closely tracked by global investors.

Its inverse (1 / DOE) equals the period (year) to recover shareholders' equity via the dividend.

As the average of term-end equity of two terms is used as the denominator, companies posting zero or negative equity during the relevant terms are excluded.



Management Indicators, Cash Flow, and Financial Indicators Calculated by Spring based on Business Results Announced by the Company (million yen, %, multiple)

Fiscal Year		2015	2016	2017	2018	2019	Latest
Accounting Period		2015/09	2016/09	2017/09	2018/09	2019/09	Quarter
Data Source		Securities Report	Financial Results				
Current Ratio	%	405.5	726.6	757.6	808.0	840.7	953.7
Fixed Assets Ratio	%	4.1	2.9	1.7	6.8	8.6	9.1
Equity Ratio	%	45.3	38.1	42.3	53.3	51.7	44.2
Debt Ratio	%	116.1	157.5	131.8	87.5	93.6	126.0
D/E Ratio	%	82.0	140.4	115.7	70.9	81.5	119.1
Interest Coverage Ratio	Multiple	26.9	20.5	20.1	25.3	28.0	Calc. only year-end
Financial Leverage	Multiple	2.2	2.6	2.4	1.9	1.9	2.3
CF from Operating Activities	Y mil	301	-2,733	601	2,431	-3,165	
CF from Investing Activities	Y mil	385	-51	53	-290	-114	
CF from Financing Activities	Y mil	3,193	2,736	2,285	3,389	337	
(Cash and Cash Equivalents)	Y mil	(4,663)	(4,614)	(7,554)	(13,084)	(10,142)	
(EBITDA)	Y mil	(1,616)	(1,672)	(2,151)	(3,094)	(3,603)	

Review of Financial Soundness as of June 12, 2020

Comparison with average data of all companies in the TSE 29 industrial sectors (excluding 4 financial sectors) and with the sector

		A 29 sectors	B Sector	Standard Criterion	Standard Value	Desirable Value	The Company	Result
Current Ratio	%	142.3	207.2	Lower of A or B	142.3	Higher	953.7	Positive
Fixed Assets Ratio	%	144.5	213.4	Higher of A or B	213.4	Lower	9.1	Positive
Equity Ratio	%	39.4	30.5	Lower of A or B	30.5	Higher	44.2	Positive
Debt Ratio	%	147.2	224.7	Higher of A or B	224.7	Lower	126.0	Positive
D/E Ratio	%	148.2	256.9	Higher of A or B	256.9	Lower	119.1	Positive

Corporate Information as of June 12, 2020

Ticker Code 3245

Company Name DEAR LIFE CO., LTD.

Head Office 2F HULIC Kudan Building, 1-13-5 Kudankita, Chiyoda-ku, Tokyo, 102-0073 JAPAN

Stock Listings The Tokyo Stock Exchange, First Section

TSE Industrial Sector Real Estate

Investment Unit 100 shares

President & CEO Yukihiro Abe Minimum Investment 49,100 8/2/2007 Date of Listing Paid-in Capital 3,117 mil yen

20,034 mil yen ranked 1,735 of 3,816 companies Date of Establishment 11/1/2004 Market Capitalization

25-Day Average Trading Value Floating Stock Ratio 27.8% Market Cap as of March-end 2020 15,831 mil yen ranked 1,800 of 3,816 companies

Major Shareholder Ownership 59.9% Average Trading Value in FY2019 80 mil yen ranked 1,674 of 3,816 companies



Accounting Period

September

73 mil yen ranked 1,716 of 3,816 companies

Disclaimers

- This report has been prepared under a contract between DEAR LIFE CO., LTD. (hereinafter, the "Company") and Spring Capital Co., Ltd. (hereinafter, "SC") by SC. In the contract, the Company has consented that SC prepare this report based entirely upon the standards of SC only and excluding any intervention by the Company on all items, including the qualitative information, the management indicators adopted in the Management Indicator Ranking, and the classification of business sectors (or the Company's business sector) chosen for the comparison report.
- This report has been prepared so that companies can monitor objectively prepared rankings of management indicators and is not aimed at soliciting investment. Therefore, investment decisions or activities should be made or done solely based on the investors' judgements, and neither the Company nor SC are responsible for any investment or consequence.
- SC has not placed a restriction on the Company regarding the distribution of this report, but all intellectual property rights, including the copyright of the Management Indicator Ranking and all data associated with the comparison report, belong to SC. Consequently, other parties including the readers of this report are strictly prohibited from publishing, reproducing, disclosing, or using in any other unauthorized fashion (including via electronic media) this report, its data, and other materials included in this report without SC's permission.

Disclaimers on Overall Management Indicator

- "All sectors" in this report refer to the 29 sectors that remain when the four financial sectors (Banks, Securities and Commodity Futures, Insurance, and Other Financials), which use different accounting standards, are excluded from the 33 sectors as defined by the Tokyo Stock Exchange, and consist of all companies whose common shares were listed on the Japanese stock market as of the end of March 2020. Since calculations of the Growth Potential, the ROA, the ROE, and other items use values from the full-year financial results of the most recent four fiscal years, the ranking excludes companies that did not announce full-year financial results and companies that had posted zero or negative equity at least once during the four-year period, as well as companies whose disclosed full-year financial results could not be recalculated into reasonable figures based on the Japanese GAAP and companies that had not been able to announce the financial results for FY 2019 by May 29, 2020. A total of 3,366 companies have been analyzed in the ranking.
- The values for FY 2020 used in this report have been adopted from one of the following sources in the order of decreasing priority: (1) the numbers in a company's disclosed financial results; (2) a company's forecast; or (3) estimates made by SC. In this current report based on May 2020 data, SC's estimates for FY 2020 have been used for 1,575 companies.
- Going forward, the FY 2020 reports are scheduled to be prepared following the announcements of quarterly results by companies whose accounting period ends in March. Reports will be created based on the values available as of August 2020, November 2020, and February 2021 and will be published the following respective month. The finalized ranking report for FY 2020 will be based on the values available as of May 2021 and will be published the following month. Regarding FY 2020, as described above, many companies have not announced their FY 2020 financial forecasts as of May 2020. It should be noted that the ranking in each report is likely to change drastically when those companies announce their financial forecasts.
- The Overall Management Indicator (scored by SC) in this report represents an overall score for the major categories (Growth Potential, Asset & Capital Profitability, Sales Profitability, and Sound Dividend Payout Ratio). The weighting for each category is 30%, 25%, 20%, and 25%, respectively.
- The intermediate and minor categories that compose each of the major categories are described on P4 and P5. For the minor categories, extreme values have been adjusted so that the highest and the lowest deviation values are 80 and 20, respectively. For the intermediate and major categories, no adjustment has been made since SC scored both categories based on the minor categories, but the average SC score for the major categories is 50 due to the repeated processing to seek deviation values.
- On P7-P8, a comparison is made for the Growth Potential, Sales Profitability, ROE, and ROA with the 29 business sectors and with the Company's sector as defined by the Tokyo Stock Exchange. The figures for ROE and ROA used in the comparison match those on P10. However, regarding the Growth Potential and the Sales Profitability, the figures do not match those on P9. This difference is due to the fact that, for the purpose of comparing the Growth Potential over the long term, the target companies for the comparison report have been limited to only those in the 29 business sectors and the Company's sector (as defined by the Tokyo Stock Exchange) that have continuously announced their full-year financial results from FY 2010 to FY 2019. Adjustment of the universe for the comparison of the Growth Potential is conducted every year in the finalized ranking report for the previous fiscal year (this report) that is based on the values available as of May.
- The data in this report on corporate financial results are owned by SC, and a part of the data has been verified for greater accuracy with information vendors with whom SC has a contract. However, SC does not guarantee integrity of its data. The contents of this report were relevant as of the time that this report was created and may change without prior notice.

